

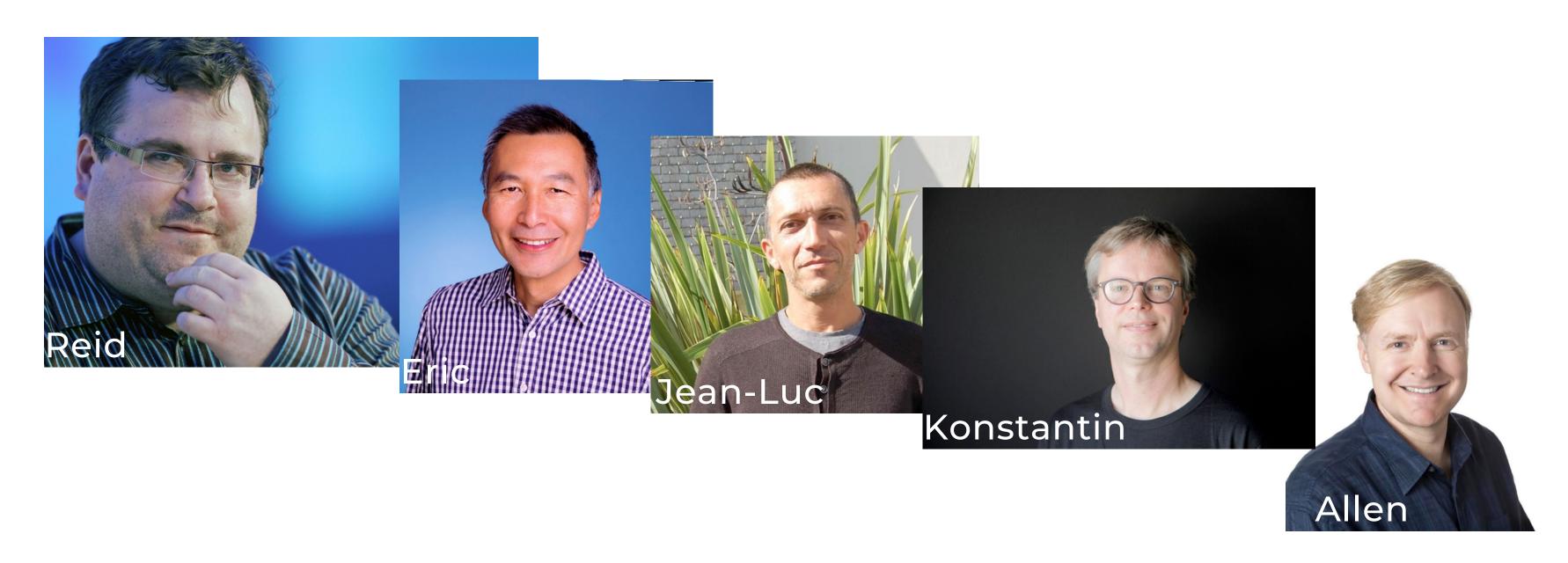


# CONTENTS

- A Glimpse of LinkedIn
- Market at a Glance
- CANVAS Analysis



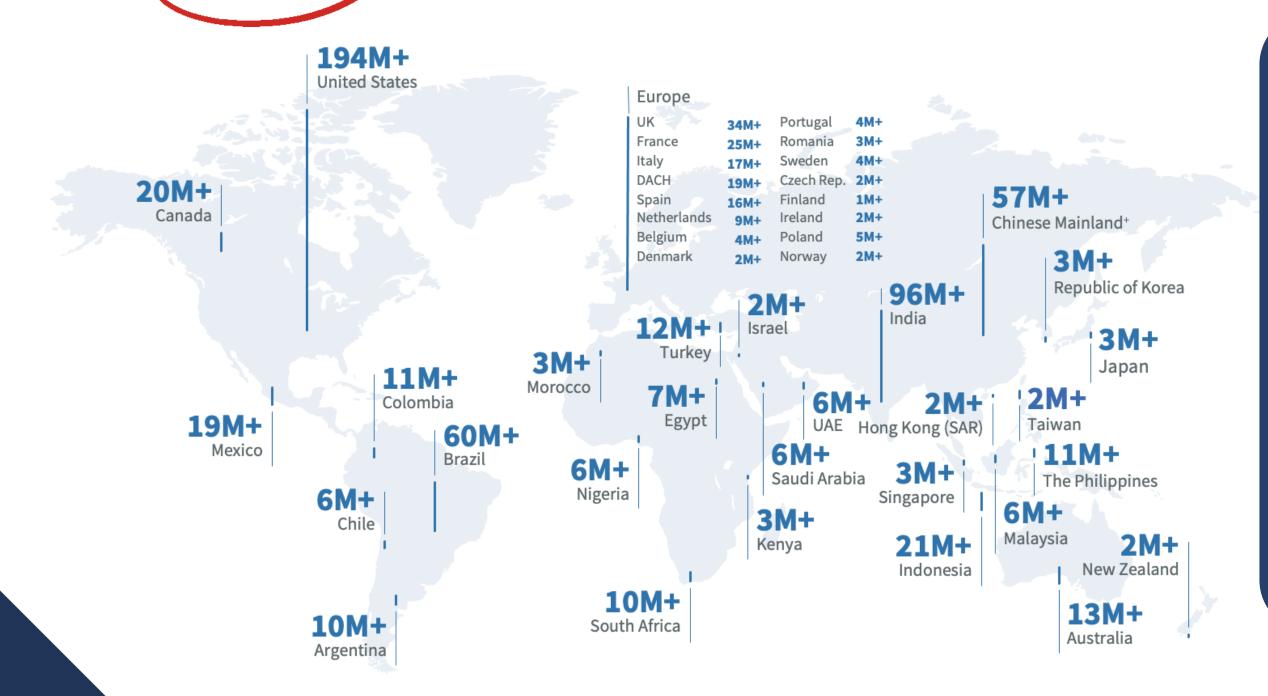
# A GLIMPSE OF LINKEDIN



2003 Founded
2016 Bought by Microsoft \$26.2B

# MARKET ATA GLANCE

More than 875 million members in 200 countries and regions worldwide\*



US alone 23%

Asia 28%

**EU 26%** 

Others 23%

# **Key Partners**



- Companies
- Universities
- Content Providers
- Influencers
- Marketing & Sales application partners

# **Key Activities**



- Platform Development
- Hire and retain
- Protect
- Develop

## **Key Resources**



- Platform
- Network Effects

# **Value Propositions**



#### For Professionals (Users):

- · build new contacts
- build their own brands
- free of charge
- SlideShare

#### For Recruiters:

- · effective tool
- · resumes with references
- more convenient

#### For Third-party developers:

- software tools and solutions by leveraging LinkedIn APIs
- support customers

# Customer Relationships



- Direct Network Effect
- Indirect Network Effect

# Customer Segments



- Professionals (Users)
- Recruiters
- Advertisers and Marketers
- Third-party developers

## **Channels**



- Self-Serve Platform
- Offline Field based Sales

#### **Cost Structure**

- Product Development
- Sales and Marketing
- General and Administrative
- Cost of Revenue
- Depreciation

# 0

- Talent solutions
- Marketing solutions
- · Premium subscriptions







# **Key Partners**



- Companies
- Universities
- Content Providers
- Influencers
- Marketing & Sales application partners

# **Key Activities**



- Platform Development
- Hire and retain
- Protect
- Develop

## **Key Resources**



- Platform
- Network Effects

# Value Propositions



#### For Professionals (Users):

- · build new contacts
- · build their own brands
- free of charge
- SlideShare

#### For Recruiters:

- effective tool
- · resumes with references
- more convenient

#### For Third-party developers:

- software tools and solutions by leveraging LinkedIn APIs
- support customers

# Customer Relationships



- Direct Network Effect
- Indirect Network Effect

# **Customer Segments**



- Professionals (Users)
- Recruiters
- Advertisers and Marketers
- Third-party developers

#### Channels



- Self- Serve Platform
- Offline Field based Sales

#### **Cost Structure**

- Product Development
- Sales and Marketing
- · General and Administrative
- Cost of Revenue
- Depreciation



- Talent solutions
- Marketing solutions
- Premium subscriptions









# **Key Partners**



- Companies
- Universities
- Content Providers
- Influencers
- Marketing & Sales application partners

# **Key Activities**



- Platform Development
- Hire and retain
- Protect
- Develop

## **Key Resources**



- Platform
- Network Effects

# **Value Propositions**



#### For Professionals (Users):

- · build new contacts
- build their own brands
- free of charge
- SlideShare

#### For Recruiters:

- effective tool
- · resumes with references
- more convenient

#### For Third-party developers:

- software tools and solutions by leveraging LinkedIn APIs
- · support customers

# Customer Relationships



- Direct Network Effect
- Indirect Network Effect

# Customer Segments



- Professionals (Users)
- Recruiters
- Advertisers and Marketers
- Third-party developers

## Channels



- Self-Serve Platform
- Offline Field based Sales

#### **Cost Structure**

- Product Development
- Sales and Marketing
- General and Administrative
- Cost of Revenue
- Depreciation



- Talent solutions
- Marketing solutions
- Premium subscriptions







# **Key Partners**



- Companies
- Universities
- Content Providers
- Influencers
- Marketing & Sales application partners

# **Key Activities**



- Platform Development
- Hire and retain
- Protect
- Develop

## **Key Resources**



- Platform
- Network Effects

# **Value Propositions**

#### For Professionals (Users):

- build new contacts
- · build their own brands
- free of charge
- SlideShare

#### For Recruiters:

- effective tool
- resumes with references
- more convenient

#### For Third-party developers:

- software tools and solutions by leveraging LinkedIn APIs
- support customers

# Customer Relationships



- Direct Network Effect
- Indirect Network Effect

# Customer Segments



- Professionals (Users)
- Recruiters
- Advertisers and Marketers
- Third-party developers

## Channels



- Self-Serve Platform
- Offline Field based Sales

#### **Cost Structure**

- Product Development
- Sales and Marketing
- General and Administrative
- Cost of Revenue
- Depreciation



- Talent solutions
- Marketing solutions
- Premium subscriptions







# **Key Partners**



- Companies
- Universities
- Content Providers
- Influencers
- Marketing & Sales application partners

# **Key Activities**



- Platform Development
- Hire and retain
- Protect
- Develop

## **Key Resources**



- Platform
- Network Effects

# **Value Propositions**



#### For Professionals (Users):

- · build new contacts
- build their own brands
- free of charge
- SlideShare

#### For Recruiters:

- effective tool
- · resumes with references
- more convenient

#### For Third-party developers:

- software tools and solutions by leveraging LinkedIn APIs
- support customers

# Customer Relationships



- Direct Network Effect
- Indirect Network Effect

# **Customer Segments**



- Professionals (Users)
- Recruiters
- Advertisers and Marketers
- Third-party developers

## Channels

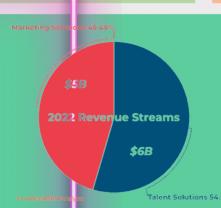


- Self-Serve Platform
- Offline Field based Sales

#### **Cost Structure**

- Product Development
- Sales and Marketing
- · General and Administrative
- Cost of Revenue
- Depreciation

- Talent solutions
- Marketing solutions
- Premium subscriptions







## **Key Partners**

- Companies
- Universities
- Content Providers
- Influencers
- Marketing & Sales application partners

# **Key Activities**



- Platform Development
- Hire and retain
- Protect
- Develop

# **Key Resources**



- Platform
- Network Effects

# **Value Propositions**



#### For Professionals (Users):

- · build new contacts
- build their own brands
- free of charge
- SlideShare

#### For Recruiters:

- effective tool
- resumes with references
- more convenient

#### Third-party developers:

- software tools and solutions by leveraging LinkedIn APIs
- support customers

# Customer Relationships



- Direct Network Effect
- Indirect Network Effect

# Customer **Segments**



- Professionals (Users)
- Recruiters
- Advertisers and Marketers
- Third-party developers

## **Channels**



Offline Field based Sales

#### **Cost Structure**

- Product Development
- Sales and Marketing
- General and Administrative
- Cost of Revenue
- Depreciation

- Talent solutions
- Marketing solutions
- · Premium subscriptions









# **Key Partners**

- Companies
- Universities
- Content Providers
- Influencers
- Marketing & Sales application partners

# **Key Activities**



- Platform Development
- Hire and retain
- Protect
- Develop

## **Key Resources**



- Platform
- Network Effects

# alue Propositions



or Professionals (Users):

build new contacts build their own brands free of charge SlideShare

#### or Recruiters:

effective tool

- resumes with references
- more convenient

## For Third-party developers:

- software tools and solutions by leveraging LinkedIn APIs
- support customers

# Customer Relationships



- Direct Network Effect
- Indirect Network Effect

# **Customer Segments**



- Professionals (Users)
- Recruiters
- Advertisers and Marketers
- Third-party developers

## **Channels**



- Self-Serve Platform
- Offline Field based Sales

#### **Cost Structure**

- Product Development
- Sales and Marketing
- · General and Administrative
- Cost of Revenue
- Depreciation

# 1

- Talent solutions
- Marketing solutions
- · Premium subscriptions









## **Key Partners**



- Companies
- Universities
- Content Providers
- Influencers
- Marketing & Sales application partners

# **Key Activities**



- Platform Development
- Hire and retain
- Protect
- Develop

## **Key Resources**



- Platform
- Network Effects

# **Value Propositions**



#### For Professionals (Users):

- · build new contacts
- build their own brands
- free of charge
- SlideShare

#### For Recruiters:

- effective tool
- · resumes with references
- more convenient

#### For Third-party developers:

- software tools and solutions by leveraging LinkedIn APIs
- support customers

# Customer Relationships



- Direct Network Effect
- Indirect Network Effect

# **Customer Segments**



- Professionals (Users)
- Recruiters
- Advertisers and Marketers
- Third-party developers

## Channels



- Self-Serve Platform
- Offline Field based Sales

#### **Cost Structure**

- Product Development
- Sales and Marketing
- General and Administrative
- Cost of Revenue
- Depreciation



- Talent solutions
- Marketing solutions
- · Premium subscriptions







## **Key Partners**



- Companies
- Universities
- Content Providers
- Influencers
- Marketing & Sales application partners

## **Key Activities**



- Platform Development
- Hire and retain
- Protect
- Develop

# **Key Resources**



- Platform
- Network Effects

# Value Propositions



#### For Professionals (Users):

- · build new contacts
- build their own brands
- free of charge
- SlideShare

#### For Recruiters:

- effective tool
- resumes with references
- more convenient

#### For Third-party developers:

- software tools and solutions by leveraging LinkedIn APIs
- support customers

# Customer Relationships



- Direct Network Effect
- Indirect Network Effect

# **Customer Segments**



- Professionals (Users)
- Recruiters
- Advertisers and Marketers
- Third-party developers

# Channels



- Self-Serve Platform
- Offline Field based Sales

#### **Cost Structure**

- Product Development
- Sales and Marketing
- General and Administrative
- Cost of Revenue
- Depreciation



- Talent solutions
- Marketing solutions
- · Premium subscriptions







# THANK YOU